

CURRICULUM VITAE



Family name: LIUHTO

First names: Mr. KARI Tapani

Date of birth: December 26th, 1967 (Joutseno, Finland)

Nationality: Finnish

Civil status: Married with one child

Current profession: **Professor**
Tenure position: *"International Business - Specialisation Russia and the Enlarging EU"*

Director
Pan-European Institute
Turku School of Economics, www.utu.fi/pei
University of Turku

Director
Centrum Balticum
www.centrumbalticum.org

Address: Rehtorinpellonkatu 3, FIN-20 500 Turun yliopisto, Finland

Honorary nominations:

Knight, First Class, of the Order of the White Rose of Finland, 6.12.2007

Honorary Doctorate, Saint Petersburg State University of Economics and Finance, 28.9.2011

Inspector, The Savonia-Karelian Nation, University of Turku, 2015-2017

Professional experience record:

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| <i>Date</i> | From 1/2000 to 8/2003 |
| <i>Location</i> | Lappeenranta, Finland |
| <i>Company</i> | Lappeenranta University of Technology |
| <i>Position</i> | Professor (tenure position) |
| <i>Description</i> | To teach, carry out research on Russia, and develop activities of research group. |

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| <i>Date</i> | From 11/1998 to 12/1999 |
| <i>Location</i> | Turku, Finland |
| <i>Company</i> | Pan-European Institute / Turku School of Economics |
| <i>Position</i> | Research Director |
| <i>Description</i> | Responsible for fund raising and development of research activities. |

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|--------------------|---|
| <i>Date</i> | From 12/1997 to 10/1998 |
| <i>Location</i> | Lappeenranta, Finland |
| <i>Company</i> | Department of Industrial Engineering and Management / Lappeenranta University of Technology |
| <i>Position</i> | Professor (fixed term) |
| <i>Description</i> | Various academic duties concerning Russia and the Baltic States. |

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|--------------------|---|
| <i>Date</i> | From 11/1997 to 11/1997 |
| <i>Location</i> | Lappeenranta, Finland |
| <i>Company</i> | Department of Industrial Engineering and Management / Lappeenranta University of Technology |
| <i>Position</i> | Associate Professor |
| <i>Description</i> | Various academic duties concerning Russia and the Baltic States. |

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|--------------------|---|
| <i>Date</i> | From 8/1995 to 10/1997 |
| <i>Location</i> | Turku, Finland |
| <i>Company</i> | Institute for East-West Trade / Turku School of Economics |
| <i>Position</i> | Research Fellow (research project funded by the Academy of Finland) |
| <i>Description</i> | To conduct research on the managerial transformation in the former USSR. |

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|--------------------|--|
| <i>Date</i> | From 11/1994 to 7/1995 |
| <i>Location</i> | Turku, Finland |
| <i>Company</i> | Institute for East-West Trade / Turku School of Economics |
| <i>Position</i> | Researcher |
| <i>Description</i> | To carry out research and to create projects funded by the European Union. |

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| <i>Date</i> | From 4/1994 to 10/1994 |
| <i>Location</i> | Turku, Finland |
| <i>Company</i> | Business Research and Development Center / Turku School of Economics |
| <i>Position</i> | Project Researcher |
| <i>Description</i> | To design a 4-year education programme specialising in East-West business for North-Karelia Polytechnic. |

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|--------------------|---|
| <i>Date</i> | From 3/1991 to 12/1992 |
| <i>Location</i> | Turku, Finland |
| <i>Company</i> | Institute for East-West Trade / Turku School of Economics |
| <i>Position</i> | Assistant |
| <i>Description</i> | To aid in academic duties of institute. |

Education:

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|------------------------|---|
| <i>Institution</i> | Department of International Marketing / Turku School of Economics |
| <i>Date</i> | From 1/1992 to 12/1999 |
| <i>Degree obtained</i> | Doctor of Science (Economics and Business Administration) The title of the dissertation: " <i>The Organisational and Managerial Transformation in Turbulent Business Environments - Managers' Views on the Transition of Their Enterprise in Some of the European Former Soviet Republics in the 1990s</i> " |

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|------------------------|--|
| <i>Institution</i> | Institute of Russian and East European Studies/ University of Glasgow |
| <i>Date</i> | from 09/1993 to 7/1997 |
| <i>Degree obtained</i> | Ph.D. (Social Sciences) The title of the dissertation: " <i>The Entrepreneurial and Management Cultural Transformation in Independent Estonia</i> " |

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|------------------------|---|
| <i>Institution</i> | Department of International Marketing / Turku School of Economics |
| <i>Date</i> | from 8/1987 to 11/1991 |
| <i>Degree obtained</i> | Master of Science (Economics and Business Administration) The title of the graduation thesis: " <i>The Interaction of Managerial Cultures in Soviet-Finnish Joint Ventures - Including Estonian-Finnish Joint Ventures</i> " |

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| <i>Institution</i> | State University of Kiev |
| <i>Date</i> | from 9/1987 to 6/1988 |
| <i>Description</i> | Stipendiate |

Language skills - grade 1 to 5 for competence:
(language exams taken at the Turku School of Economics)

| <i>Language</i> | <i>Reading</i> | <i>Speaking</i> | <i>Writing</i> |
|-----------------|----------------|-----------------|----------------|
| English | 5 | 4 | 4 |
| Russian | 4 | 3 | 1 |
| Estonian | 2 | 1 | 1 |
| French | 1 | 1 | 1 |
| <i>Language</i> | <i>Reading</i> | <i>Speaking</i> | <i>Writing</i> |
| German | 1 | 1 | 1 |
| Spanish | 1 | 1 | 1 |
| Swedish | 2 | 1 | 1 |
| Finnish | Native | Native | Native |

Experience related to international projects:

- **European Commission:** Leader, ECOPRODIGI (2018-2020)
- **European Parliament:** Expert, "Kaliningrad, an attractive location for EU investors" (2006)
- European Commission: ECOPRODIGI – Bringing eco-efficiency and digitalisation to maritime industry (2017-2020)
- **European Commission:** MNEmerge – A Framework Model on MNE's Impact on Global Development Challenges in Emerging Markets (2014–2016)
- **European Commission:** Leader of partnering team, "SmartComp – Smart Competitiveness for the Central Baltic Region" (Central Baltic Interreg IV A project, 2012-2013)
- **European Commission:** Project leader, "The Baltic Entrepreneurship and the European Union" (PHARE ACE, 1996)
- **European Commission:** Leader of partnering team, "Challenges and Prospects of Cross Border Co-operation in the Context of EU Enlargement" (FP6 project, 2006-2008)
- **European Commission:** Leader of partnering team, "Industrial Restructuring in the NIS: experience of and lessons from the new EU Member States" (FP6 project, 2006-2007)
- **European Commission:** Partner, "The Foreign Trade Liberalization in the Economic Transformation Process of Russia" (TACIS ACE, 1997-1998)
- **European Commission:** Partner, "Growth and Entrepreneurship in de Novo Privatised and State-Owned Enterprises: Evidence from a Panel Survey for the CIS countries" (TACIS ACE, 1997-1998)
- **European Commission:** Expert, EuropeAid project "Strengthening and Developing Business and Administrative Education in Kaliningrad region" (2006)
- **European Commission:** Expert, TACIS project "A Global Development Plan for the Kaliningrad Oblast" (1997-1998)
- **European Commission:** Expert, Tempus JEP - curriculum development, University of Liberec, Czech Republic (1998)
- **European Commission and the Russian Government:** Expert, Russian-European Centre for Economic Policy, providing economic policy advice to the Russian Government on Kaliningrad issues (2005)
- **United Nations:** Expert, UNCTAD on the World Investment Report (2005-2006)
- **World Bank:** Expert, "Development of integral economic indicators for sub-regional level in Russia"(2006)
- **The Government of the Russian Federation:** Member, Expert Group "Transition to Innovation-based Growth" designing the 2020 Strategy for the Russian Government (2011)

Practical experience in the East:

| <i>Country</i> | <i>Date</i> |
|--|------------------------|
| The Soviet Union (studies in the State University of Kiev) | From 9/1987 to 2/1988 |
| Czechoslovakia (management trainee in the Czechoslovakian company Elektrovod) | From 6/1989 to 9/1989 |
| Poland (visiting expert at the Centre for Eastern Studies, under the Prime Minister of the Republic of Poland) | From 9/2011 to 10/2011 |

Teaching and research experience:

Four permanent courses at the Turku School of Economics:

- (1) The Development of the EU-Russian Economic Relations (in English)
- (2) The Russian Market Economy (in English)
- (3) Investment Opportunities in Eastern Europe (in English)
- (4) Business in the Baltic Sea Region (in English)

Acted as visiting professor / lecturer / examiner:

University of Kent (The United Kingdom)
Nottingham Trent University (The United Kingdom)
University of Latvia (Latvia)
Stockholm School of Economics in Riga (Latvia)
Higher School of Economics – National Research University (Russia)
St. Petersburg State University (Russia)
Tallinn Technical University (Estonia)
University of Szczecin (Poland)
University of Linköping (Sweden)
University of Vaasa (Finland)
University of Helsinki (Finland)
University of Lapland (Finland)
Åbo Akademi (Finland)

Research activities:

More than 300 published items in over 20 countries related to FDI flows to and from Russia, EU-Russia energy relations, corporate governance, innovation management and the economies of the Baltic Sea region.

Other responsibilities:

Project leader of several research projects in Finland:

- **Prime Minister's Office (Finland):** The Baltic Sea region as economic environment for Finland (2007)
- **Ministry of Education (Finland):** External relations of Russia (2004-2009)
- **Ministry of Education (Finland):** Survey Networking Activity in Russia (2006-2007)
- **Ministry of Agriculture (Finland):** The food industry value chains in the Leningrad Oblast and the Krasnodar Krai (2006)
- **Ministry of Trade and Industry (Finland):** The human resource assessment of the Russian personnel in the Finnish construction firms operating in Russia (2006-2007)
- **Academy of Finland:** The new roles of Russian firms in international arena (2004-2007)
- **Academy of Finland:** The external dimension of the Russian innovation system (2007-2009)
- **Academy of Finland:** Russia's final energy frontier – Sustainability challenges of the Russian Far North (2014–2016) (a leader of partnering team)

Other responsibilities:

Expert, Parliament of Finland, The Committee of the Future "From Russia-related future reports to a Russia-foresight system" (9.11.2016)

Expert, Parliament of Finland, The Committee of the Future "Russia falling slowly but steadily into an economic crisis without a reform" (18.5.2016)

Expert, Parliament of Finland, The Committee of Foreign Affairs, "The Baltic Sea region and security" (27.2.2013)

Expert, Parliament of Finland, The Committee of Foreign Affairs, "Finnish investment protection in Belarus" (11.12.2007)

Expert, Parliament of Finland, The Committee of the Future "Future Scenarios for Russia" (2009-2010)

Expert, The Finnish National Fund for Research and Development SITRA, Finland's Strategy on Russia (2005)

Member, Board of Directors, The Finnish Centre for Russian and East European Studies (The Aleksanteri Institute), University of Helsinki (2008-2018)

Editor-in-Chief, Baltic Rim Economies (BRE) review (since 2004)

Member, The Royal Society of Arts Baltic Sea Region (2012-2015)

Member, Board of Directors, Helsinki Sustainability Center (2013-2016)

Member, Visionary Group, Baltic Development Forum (2007)

Member, Team Europe Finland, European Commission (2004-2009)

Member, Executive Board, Master – programme, The Finnish Centre for Russian and East European Studies (The Aleksanteri Institute), University of Helsinki (2003-2008)

Chairman, Expert group, set up for establishing The Research Centre for the EU's Northern Dimension at the Lappeenranta University of Technology (2001-2003)

Expert, Board of Directors, The South-East Centre for Excellence (2000-2002)

Founder, The Research Group for the Russian and East European Business at Lappeenranta University of Technology (2000)

Expert, Evaluating projects for the Academy of Finland